

May 31, 2019

BSE Limited	National Stock Exchange of India Limited
Phiroze Jeejeebhoy Towers,	Exchange Plaza,
Dalal Street, Fort,	Bandra Kurla Complex,
Mumbai - 400 001	Bandra (East),
	Mumbai - 400 051
Company Code No.: 539807	Company Symbol: INFIBEAM

Dear Sir/ Madam,

Sub: Investors Presentation on Audited Financial Results for the quarter and year ended on March 31, 2019

In compliance of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith Investors Presentation on Audited Financial Results for the quarter and year ended on March 31, 2019.

The same has been displayed on the website of the Company.

Please take the same on records and acknowledge the receipt.

Thanking you,

Yours faithfully,

For Infibeam Avenues Limited (Formerly known as Infibeam Incorporation Limited)

Shyamal Trivedi Vice President & Company Secretary

Encl: As Above

INFIBEAM AVENUES LIMITED

(Formerly known as Infibeam Incorporation Limited) **Regd. Office:** 28th Floor, GIFT Two Building, Block No. 56, Road-5C, Zone-5, GIFT CITY, Gandhinagar, Taluka & District - Gandhinagar – 382 355, **CIN: L64203GJ2010PLC061366 Tel:** +91 79 67772204 | **Fax:** +91 79 67772205 | **Email:** <u>ir@ia.000</u> | **Website:** <u>www.ja.000</u>





Financial Results

For the year ended 31 March 2019

Disclaimer

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Agenda









Investment Thesis

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BUSINESS OVERVIEW

Business Overview – Strong Business Model

Company offers comprehensive digital technology for businesses and governments to execute e-commerce transactions safely and securely

Platforms

- Cloud-based platform allowing enterprise clients to transact online, process orders & payments, marketing and more
- Vertical specific platforms: Bill Payments, Hospitality

Infrastructure

- Tier III designed data centers built in collaboration with Schneider and IBM for high speed computing like blockchain
- Domain Infrastructure

Payments

- Online payment gateway (PG) with nearly 250 payment methods
- Payments Processed: c.INR 495 billion
- Multi-lingual, multi-currency
- Operations in India and Middle East

Asset Light Business Model

Highly Scalable Infrastructure

Transaction-based Profitable Revenue Model

Business Overview – Strong Brands

Company offers comprehensive digital technology for businesses and governments to execute e-commerce transactions safely and securely

Platforms				
Brand Target Segment / Industry				
BuildaBazaar Enterprise	Governments, Large Enterprises*			
Bill-Avenue®	Utility			
Res-Avenue®	Hospitality (Hotels)			

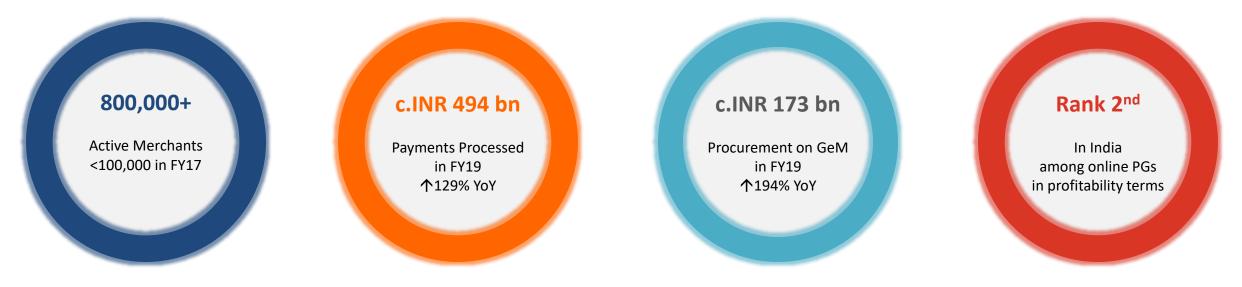
InfrastructureBrandTarget Segment /
IndustryImage: Image: Image:

Payments				
Brand	Target Segment / Industry			
CC-Avenue®	Businesses / Institutions across all industries			

Infibeam Avenues Limited

Business Strengths – Key Differentiators

Company has successfully built its business over the years and significantly enhanced business and shareholder value

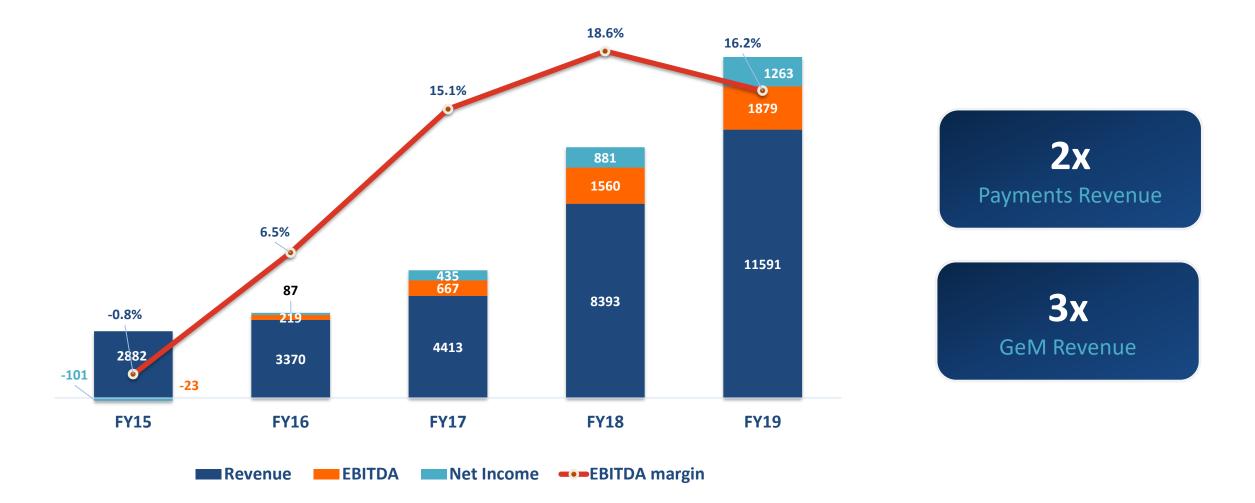


- > First mover advantage; History of many firsts in Platforms and Payments
- Strong brand recognition
- > Comprehensive all-in-one integrated portfolio entirely built in-house
- Strong value proposition for merchants (SMEs and Governments)
- Experienced management team
- Consistently strong financial performance

Consolidated Performance Snapshot

Strong performance with focus on improving margins and profitability

Consistently strong financial performance by the company; improving shareholder value



PAYMENTS. INFRASTRUCTURE. PLATFORMS.



BUSINESS OVERVIEW & REVIEW

Broad Spectrum of Payment Solutions for Merchants

Core Functionalities *

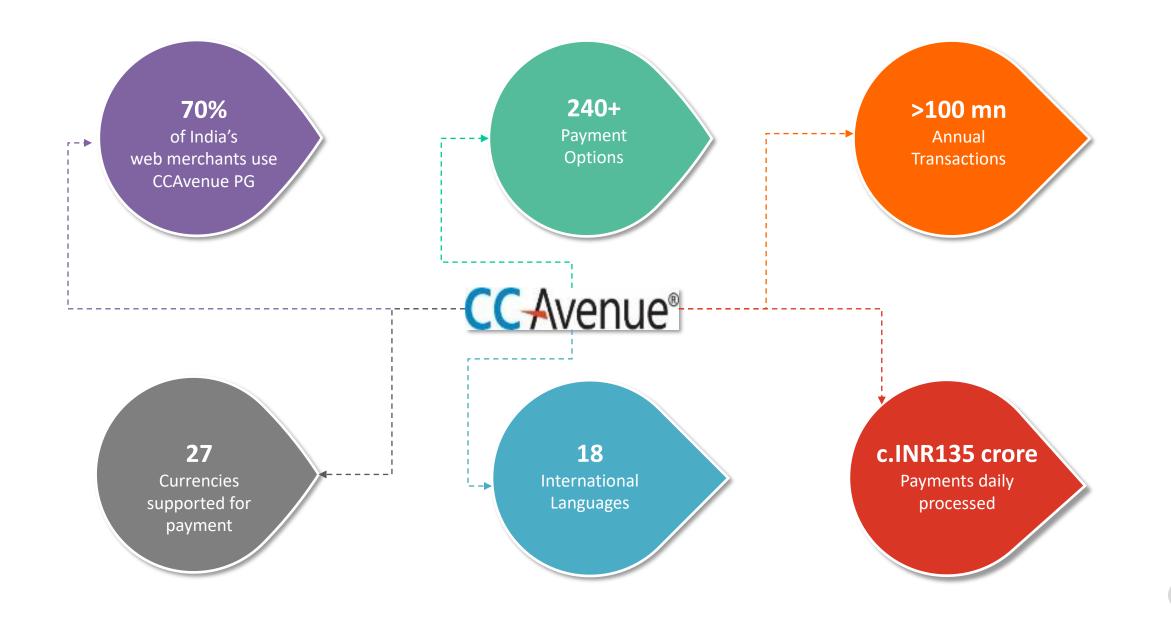
- 240+ payment options
- Processing in 27 currencies
- Multi channel
 - Website, Mobile, In App, Email/SMS, Social Network, Offline Media
- Social Network In-stream Payments (S.N.I.P.)
- Proprietary Fraud & Risk Management (F.R.I.S.K)



Additional Features *

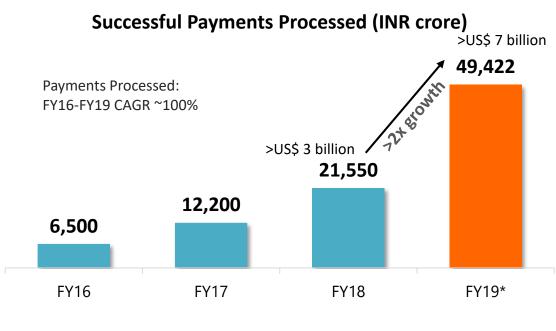
- Dynamic event notification
- Marketing tools
- Shopping cart plugins
- Storefront
- Multilingual Checkout
- Analytics

CC-Avenue®



We are among the leading online payment solutions provider in India and UAE

- As a pure-play online Payment Gateway service provider
 - 2nd in India in terms of net profit
 - 3rd in revenue market share
 - 2nd in UAE in payments processed
 - 1st in India in number of Wallet and EMI options
- Over 90 of the top 100 web merchants in India and many top retail and corporate brands in UAE use CCAvenue PG
- Payments processed in FY19 grew 123% YoY on account of higher transactions from existing merchants and strong addition of new clients including few large merchants
 - Adding, on an average, over 110 merchants everyday (nearly 15% increase over previous year)
- Launching operations in Saudi Arabia in June 2019



FY 2019 payments processed includes India & UAE AED 1 = INR 19.0

Transaction based revenue model

CCAvenue[®]

Payments Solutions Key Merchants

CCAvenue[®]

We work w	We work with most of the top brands in India & UAE						
TAJ Hotels Resorts and Palaces	© Oberoi Hotels & Resorts		make <mark>WW</mark> trip	cleartrip			
Öyatra	paytm	€ € freecharge	Amway	SHOPCLUES.			
🏷 snapdeal	MYNTPA.com	JABONG 🚥	McDonald's	ARB/CCF9 COFFEE			
🤊 əirtel	GoDaddy	book my show	VASTRA	IndiGo			
AT THE TOP	EMAAR	YAHOO!	T <mark>e</mark> jari.				

We work with most of the ten brands in India 9, ILAE

Key merchants added this quarter



INFRASTRUCTURE

BUSINESS OVERVIEW



- Received the Tier 3 Design Certification from Uptime Institute for its Data Centre at GIFT City, Gandhinagar
- Data centre is built on highly resilient, high-speed processors, and designed to be the backbone of the interconnected data-driven era
- Through this data centre, the Company will be able to host high compute mission critical applications that require high-resiliency and high-speed processing the backbone of the digital economy
- It will also enable increased efficiency & adaptability in search processes, ensure faster & more user-friendly user interfaces, and deliver effective, customized, personalised and more relevant search results for our customers
- Own technologically advanced data centres will enable the company to exercise increased control over proprietary technology and customer information, better manage customer and market analytics, ensure superior confidentiality and security protection and also provide disaster recovery support infrastructure
- Tier 3 Data Centre is designed to have an uptime of 99.982% (no more than 95 min of downtime per year)
- Company will soon shift its platforms and payments businesses data from other cloud service providers to its own data center



What's different about Infibeam Data Center?

- First IBM LinuxONE in India to run public cloud services
- First production ready blockchain platform in India running on HyperLedger

What will the data center be utilised for?

- The adoption of cloud-based services is growing significantly worldwide. There is a growing demand for IaaS, SaaS, and PaaS among enterprise customers in India, and adopting public and private cloud services.
- Existing data centre businesses are peaking their capacity and in the process of building new data centres.
- Data security and Data localisation regulation will require more data centres within India.
- Infibeam will run their captive workload as well through this data center and will open additional capacity as public cloud with the following services: IaaS, PaaS (Blockchain Platform, e-Commerce Platform), DBaS.

Geographies target to be served

• Asia and Middle East

Industries to be targeted

• BFSI, Information Technology, Manufacturing, Pharmaceuticals, Education, Govt. and Semi Govt.

Addressable Market Size

- Middle East and North Africa (MENA) estimated IT Spending on Data Center Systems in 2019: US\$ 4.99 billion (Gartner)
- India: India is the second-largest market for data center infrastructure and second-fastest-growing market in Asia/Pacific after China. India will be a US\$
 4.1 billion data center market by 2020 (Forbes). Digital data in India was around 40,000 petabytes in 2010 and this number is projected to shoot up to 2.3 million petabytes by 2020, twice as fast as the worldwide rate. (Article written by Cushman & Wakefield and Propstack)



BUSINESS OVERVIEW & REVIEW

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E-Commerce Platform for the Government [Government e Marketplace (GeM)]

Slated to become India's largest online marketplace

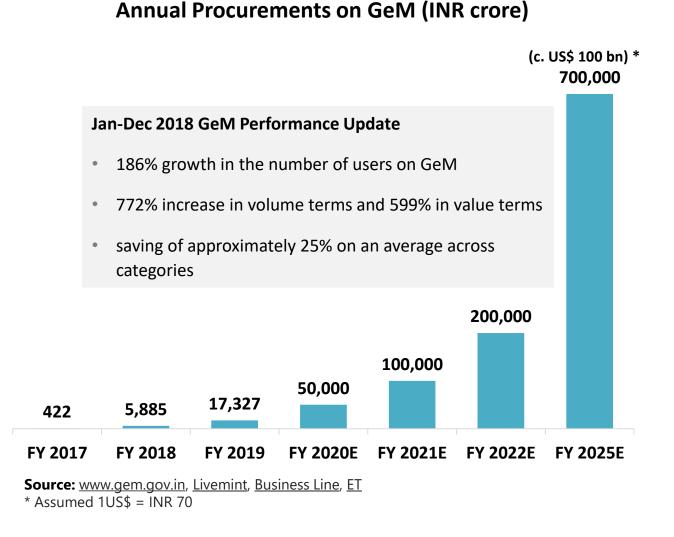
About GeM

- End-to-end online marketplace for products & services for Central & State Govt. departments and PSUs
- Provides tools of e-bidding, reverse e-auction and demand aggregation, user ratings, online payment system, etc. to facilitate government users achieve best value for their products or services sold on GeM
- Infibeam Avenues is a key technology partner; GeM is built on Company's proprietary BuildaBazaar platform
- Transaction based revenue model, linked to procurement value on GeM; higher procurement, higher revenue

"GeM will be doing transactions worth \$25 billion in three years and \$100 billion in seven to eight years"

Mr. Suresh Prabhu

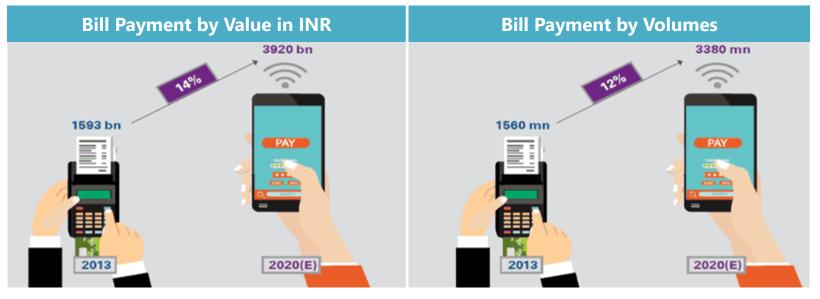
India Commerce & Industry Minister





Bill Payments Platform

Industry and Opportunity



Source: KPMG

BBPS Industry – CY 2018					
Volume (million)	Value (INR billion)	Value / transaction (INR)			
226	68	301			

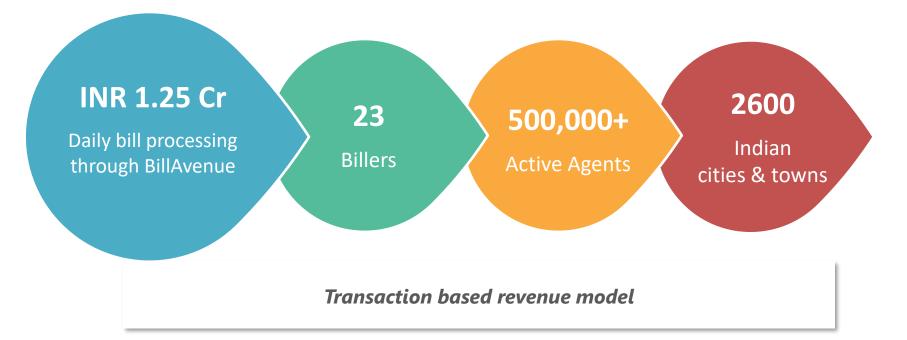
India has:

- More than 3.61 million PNG connections
- More than 63 million active DTH connections
- More than 1200 mobile mobile connections (Including prepaid & postpaid)
- More than 324 million active broadband subscribers
- Power sector generates more than 180 million bills per month, but only 10 per cent of the total payment received is through a digital channel
- BBPS is looking at expanding both the number of channels through which bills can be paid as also the number of biller categories plugged into the system.
- BBPS will soon add nearly two million agents across India to further expand bill payments network.
- NPCI plans to enroll agent institutions money transfer agents, business correspondents, common service centers and cooperative banks – and plug them into the central unit and provide assisted payment to those who are not tech savvy or do not have access to electronic platforms.

Bharat Bill Pay opens multiple avenues for fintech companies by ending the monopoly of a select few aggregators (KPMG)

Significant opportunity to tap offline market, increasing the total addressable market size to entire Indian population

- Market share expansion in India by offering Digital Bill Payments services online and offline
 - Partnering with offline Agent Institutions across India Large addressable market compared to online users
 - Further expansion by targeting **offline** payments through our investment in Instant Global Paytech Pvt. Ltd. (refer slide 30 for more details)
- Existing Bill Payment Categories enabled on BBPS: Mobile & Landline, Electricity, Gas, DTH, Credit Cards & Insurance
- Emerging Categories: Education, Club, Housing Societies, Taxes and B2B Invoicing



Agent Institutions and Billers

	Live	Consent Letters Received
Agent Institutions	110	144
Agents	500,000+ (FY18: 358,985)	650,000+ (FY 2020 E)

Key Agent Institutions

🕤 Sımpl	unimoni	Vakrangee 💫	BLS	payism	PayBingo
Go	triotech	CMIC	FINCORP	PAY	The Smart Shop Press: Blace Transfer Forewark
		Case Server World	Vour World of Services	NUCLEUS	Fingpay
MACHNET	HERWIN)	The ogma Soft		anovopay	

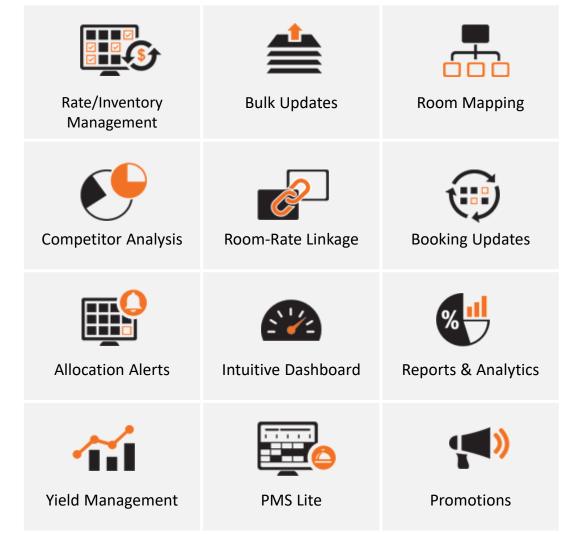
Sr. No	Biller Names
1	Municipal Corporation of Gurgaon
2	Joister
3	Sabarmati Gas Limited
4	Unique Central Piped Gases Pvt Ltd
5	GAIL GAS LIMITED
6	Dish TV
7	Vadodara Gas Limited
8	D-Vois Communications Pvt Ltd
9	SOIBAM TECHNOLOGY PVT LTD
10	Videocon DTH
11	TTN Networks Pvt Ltd
12	Municipal Corporation Jalandhar
13	Municipal Corporation Amritsar
14	Ranchi Municipal Corporation
15	Ahmedabad municipal Corporation
16	Silvassa Municipal Council
17	Municipal Corporation of Gurugram
18	Solapur Municipal Corporation
19	Municipal Corporation Bhopal
20	Kalyan-Dombivali Municipal Corporation
21	Meerut Nagar Nigam
22	Indian Oil corporation limited
23	Hindustan Petroleum Corporation Limited

Hospitality Solution

Central Hub for Distribution of Hotel Inventory



Channel Connect: Technologically Advanced Channel Management Solution



Hospitality Solution

Central Hub for Distribution of Hotel Inventory



1000+ Hotels Live with ResAvenue, integrated with major Online Travel Agents (OTAs)

Hilton Hotels & MESORIE	DOUBLETREE BY HILTON"	DAMAC Hotels & Resorts	Sheraton Sharjah Recent RECORT A DES	HABTOOR PALACE	HABTOOR GRAND RESORT AUTOGRAPH COLLECTION" HOTELS	
	Radisson	X CLUSIVE Group of Notels	Astoria & Ambassador Hotels Dubai		MH METROPOLITAN HOTEL D U B A I	TULIP HOTEL APARTMENTS
ZAYA NURAI ISLAND ABU DHABI	تو سیزنز TWO SEASONS HOTEL 6 APWRTMENTS	MILIENNIUM HOTELS AND RESORTS	TULIP CREEK	$X \bigcup_{\substack{\mathbf{g} \in \mathbf{a}}} V \bigoplus_{\substack{\mathbf{f} \in \mathbf{f} \in \mathbf{y} \\ \text{art hotel } \mathbf{s} \text{ cale} \\ DUBAI}} A$	*** sharaftravel	
COURTYARD Marriott, BENGALURU HEBBAL	WH WelcomHeritage Palaces - Forts - Havelis - Resorts	POPPYSHOTEL	GROUP HOTEL	RITHY RINE ANGKOR	MKA MEKONG ANGKOR PALACE	Beyond ** by Sula Haven Anongot the Vines
Hotels and Resorts	THE GOLKONDA RESORTS & SPA	THE PALMS TORNA COUNTING CLUB	G R O U P WHERE PASSION LIVES	SPICETREE	OLD KENT Eiddis of Spa	INDES-CONCEPTS-EXPERIENCES-MESSEENS

Hospitality Solution

Fragmented market and digital adoption driving strong growth

Subscription + Transaction based revenue model

- Channel Manager Q4 & FY19
 - Bookings generated for our hotel clients
 - Q4: INR 523 million
 - FY19: INR 2,563 million
 - Room nights sold for our hotels
 - Q4: 128,507
 - FY19: 539,133



- Internet Booking Engine Q4 & FY19
 - Bookings generated for our hotel clients
 - Q4: INR 123 million
 - FY19: INR 460 million

Res-Avenue^{*}

STRATEGIC UPDATES

KEY BUSINESS DEVELOPMENTS

FY 2019 – Key Business Developments

Company strengthened its business during the year and divested non-core businesses

Digital Payments business

- Expansion in The Middle East through acquisition; We rank No. 2 in The UAE and are at a run-rate of AED 1.5 billion in FY20 vs. AED 1 billion in FY19
- Expansion in Saudi Arabia; bankers and merchants on-boarded, business to launch soon

Infrastructure (Data Center)

- Receipt of Tier III certification from Uptime Institute for data center located at GIFT City
- Collaborated with IBM India to bring developer tools, high speed compute infrastructure and capabilities to clients for building blockchain applications on Company's upcoming cloud data center
- Collaborated with Primechain Technologies to develop cross border blockchain invoicing platform; the Primechain API & technology stack for blockchain will exclusively run on Company's data center infrastructure along with LinuxOne platform

Platforms business

- Entered into a strategic alliance with UAE based ALROWAD Technologies to expand Platform & Payment businesses in the Middle East & Africa region
- Investment by UniPropitia group for 51% ownership in UAE subsidiary to further expand across several Arab League countries for consideration of US\$ 25 million

Divestment of non-core businesses

- Suvidhaa Infoserve Pvt Ltd acquires Infibeam marketplace business to build omni-channel business model (online and offline); 5% equity share for cash consideration of INR 250 million with control, at a valuation of INR 5 billion. Suvidhaa acquired an additional 1.41% in the last quarter of FY 2019
- Divestment of ownership with control in wholly-owned-subsidiary i.e. Infinium (India) Ltd. to Ingenius E-commerce Pvt. Ltd. for consideration of INR 600 million

Investment in High Growth Opportunities

- Investment to own 48% in Instant Global Paytech to increase offline presence in India; 12x growth in monthly transaction value in just 4 months
- Strong growth in investee company, Avenues Payments, offering cross border payments platform; c.50x growth in remittance value in FY19 vs FY18, 11 live B2B clients in FY19 from 4 in FY18 including many top financial service providers

Expansion of Payments Business in the Middle East Region

International expansion gives tremendous growth opportunity

- Acquired online payment gateway provider, Vavian International, in the Middle East, in June 2018, for AED 4.3 million (US\$ 1.2 million)
- Vavian has a very strong and long-term customer loyalty in the Middle East markets it operates in; Ranks 2nd in UAE in payments processed*
- Provides growth opportunity in digital payments solutions similar to India, as Middle East is still largely a cash market

c.AED 1.2 bn

FY19 Payments

processed

Rank 2nd

In UAE

- 80% of brick-and-mortar retail payments and 65% of e-commerce payments are still made in cash, and smartphone adoption exceeds 100% in several countries (Global Growth Markets Research)
- Launching services in Saudi Arabia by end of this quarter
- Planning expansion in South Asia

c.1 million

Annual

transactions

Key clients in the UAE



Per transaction value in the Middle East is higher compared to average per transaction value in India by multiple times giving us higher margins

* Ranked 2nd among non-bank payment operators in the UAE

To tap and strengthen offline payments in smaller towns and cities including metros across India

Deal details

- INR 60 million invested for 48% stake in Instant Global Paytech Private Limited (IGPL)
- Investment in IGPL will allow it, through technology deployment, to enable access of digital payment platform for unbanked and underbanked individuals across India including Metro cities

About IGPL

- IGPL offers money transfer, mobile recharges, bill payments, travel booking, etc.
- Company largely caters to Tier II and Tier III markets and plans to further penetrate these markets as cash transactions in these markets are relatively higher
- It will use the infused capital to acquire customers and merchants, to ramp up its technology as well as strengthen its team

Opportunity

- The investment will deepen Company's offline penetration giving access to a very large addressable market
- An estimated 90% of the transactions in the country are still cash-based and >700 million people who fall into the category has access to cash and digital instruments but are not comfortable transacting in the digital world

2500

Agents on-boarded in 4 months ... serving lakhs of customers

12x

Growth in monthly transaction value ... since launch after 4 months

Investment in Avenues Payments India Pvt. Ltd. – Investee Company

To tap rising opportunity in cross border payments

About Avenues Payments

- Offers ready platform to banks for cross border payments (individual and trade transactions)
- White labelled platform for banks with blockchain technology to launch cross-border payments, both inward and outward (Kotak Bank, Axis Bank, Yes Bank, Muthoot Fincorp, etc.)
- Plug & play end-to-end solution, multi-country multi-currency, real time, low cost asset lite model, Ripple (blockchain) integration
- FY20 estimated remittance flows: US\$ 5 billion, based on run-rate (Processing through Avenues Payments' platforms deployed globally)

Opportunity *

- Global P2P remittance market 2018 US\$689 billion (9.0% growth YoY; 4.2% 10yr CAGR)
- Global Trade remittance market US\$ 1.5 3.0 trillion (Source: market estimates)
- Developing markets US\$529 billion (9.6% growth YoY; 5.0% 10yr CAGR)
 - India US\$79 billion (14.0% growth YoY; 4.6% 10yr CAGR)
 - South Asia US\$131 billion (12% growth YoY)
 - Developing market FY19, estimated by World Bank US\$550 billion
- Developed markets US\$160 billion (7% growth YoY; 1.8% 10yr CAGR)
- Average cost of sending money is approx. 7% (US\$200); Banks charged 11% in 1QCY19; savings through Avenues Payments' platform



for building blockchain applications on company's upcoming cloud data center

Details

- Entered into an agreement with IBM India which will enable Infibeam Avenues to develop, implement and promote blockchain capabilities on LinuxONE in India.
- This will be a first of its kind in India on LinuxONE, and Infibeam Avenues will utilize this opportunity for delivering multiple services across industry verticals on their upcoming state of the art Cloud Data center in GIFT City, Gandhinagar.
- Infibeam Avenues' data centre combines the best of Linux and open technology with the best of enterprise computing in one platform. Built on highly resilient, high-speed processors, it is designed to be the backbone of the interconnected data-driven era, setting new standards in transaction volume, speed, and trust.

Opportunity

- Blockchain has the potential to redefine open and shared economy across areas such as payments, trade finance, know your customer, frauds reduction, clearing and settlement. Many financial institutions, in association with fintech firms, are establishing consortiums to co-create development. *
- In India, it is estimated that blockchain has the potential to generate up to US\$ 5 billion in business value over the course of the next five years *

Collaboration with Primechain Technologies

for cross-border blockchain invoicing

Details

- Collaborated with Primechain Technologies to develop cross border blockchain invoicing platform; the Primechain API & technology stack for blockchain will exclusively run on the Company's data center infrastructure along with IBM's LinuxOne platform
- The platform will support multiple blockchain frameworks including Multichain, Hyperledger Fabric, and Hyperledger Sawtooth
- The platform would support a wide range of use cases including anti-money laundering review, auction of goods and freight contracts, cargo tracking, cross border trade payments, invoice discounting platform, supply chain transparency & counterfeit reduction and trade documents issuance & sharing
- For organizations which includes importers & exporters, banks & FI's, insurers & export credit agencies, government agencies & service providers, blockchain technology platform can minimize fraud; accelerate information and money flow; greatly improve auditability and streamline processes

Opportunity

• The market for trade finance is estimated to be above US\$ 12 trillion annually (Source: World Trade Organization)

Creating an Omni-Channel Marketplace

Deal Details

- Investment of INR 250 mn for acquisition of 5% of Equity Stake with control of NSI Infinium Global (NSI), a Wholly Owned Subsidiary of Infibeam Avenues Limited (IAL), by Suvidhaa Infoserve Pvt. Ltd. (Suvidhaa).
 - Suvidhaa acquired an additional 1.41% in the last quarter of FY 2019
- Transfer of Equity stake held by NSI in DRC Systems, a subsidiary Company of NSI to Infibeam Avenues
- Subsequently, merger of NSI with Suvidhaa through a Scheme of Amalgamation

Resultant Company Structure

• Focus will be on the Omni Channel and merchant services to customers

New Business Model

- Suvidhaa will leverage its existing offline capabilities to scale the product business of NSI and focus on niche product verticals
- IAL will leverage the physical retail locations of Suvidhaa to offer services like utility payments through Suvidhaa Omni channel and also last mile delivery across the country.

Creating Long Term Value for the Shareholders

- IAL will receive shares of Suvidhaa post full merger of NSI with Suvidhaa at a future date
- Infibeam marketplace with omni-channel will be accretive and profitable

Focus on core business; platforms and payments

Deal details

• Divestment of wholly-owned subsidiary, Infinium (India) Ltd (IIL), to Ingenius E-commerce Pvt Ltd for INR 600 million

About Ingenious

- Ingenius E-commerce owns and operates B2B aggregator portal Tradohub for industrial goods
- tradohub.com is world's first global e-distributor of industrial goods and expanding into other categories
- It is a leading integrated supplier of food & agriculture, chemicals, pharma, polymers & additives and other industrial raw materials globally

Reason for divesting

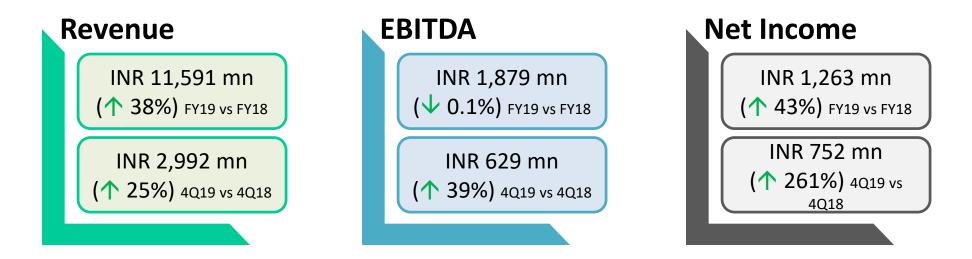
• To focus on the core e-commerce and payment solutions including Government e Marketplace (GeM), BaB for Enterprise, Payment Gateway services, BBPS, .OOO and international expansion of these web services

FINANCIAL PERFORMANCE

Consolidated Performance Snapshot

Strong performance with focus on improving margins and profitability

Consistently strong financial performance by the company; improving shareholder value



Payments Processed



Financial & Operational Summary – Q4 & FY 2019

Strong revenue growth led by strong performance by payment solutions business

Consolidated Particulars (INR mn)	Q4 FY 2019	Q4 FY 2018	YoY Growth %	FY 2019	FY 2018	YoY Growth %
Revenue	2,992	2,395	25%	11,591	8,393	38%
EBITDA	629	454	39%	1,879	1,881	-0.1%
EBITDA Margin	21.0%	18.9%	-	16.2%	22.4%	-
Profit Before Tax	932	248	275%	1,535	1,152	33%
Profit After Tax	752	208	261%	1,263	881	43%

STRATEGY & OUTLOOK

COMPANY GROWTH STRATEGY

Transactional revenue model	End-to-end	Customised	International	Focus on
	solutions	solutions	expansion	profitability
Focus on Transaction based revenue model to scale business further	Offer end-to-end solutions and go deeper in the value chain	Build customized solutions to expand across industry verticals (eg: ResAvenue, GeM)	Expand internationally, particularly in high-growth markets	Focus on profitability to generate positive cash flows and reinvest in growth

Outlook Positive and Strong

- We expect to continue the growth momentum in FY 2020 on account of continuous growth of e-commerce & acceptance of digital payments in India, and growth in the International markets we operate in
- We expect to -
 - Digital Payments
 - o grow merchant base, and grow payments processed to INR 750-1000 billion in FY 2020
 - o pursue expansion of Digital Payments business in the Middle East and
 - explore other high growth markets
 - Government e-Marketplace
 - expect procurements in FY20 to grow by at-least 50% over FY19 to INR 260 billion, from INR 173 billion in FY19
 - o Bill Payments platform
 - process bills worth INR 25 million daily by the end of FY20
 - Hospitality platform
 - o plan to add 1000 hotels (at least 30 hotels daily) in FY20 on the hospitality platform, doubling from 1000 currently
 - o Launch Data Center by end of this quarter or early next quarter
 - Cross-sell "PIP" to existing merchants to increase wallet share from each client and ensure stickiness
- Require low capex for the full year, excluding any M&A, as we are forward invested

BUILD

Sustainable long term value

CREATE

Value for all stakeholders

GENERATE

Positive free cash flow

INVESTMENT THESIS

Consistently strong financial performance by the Company

Focus on profitability to create wealth for shareholders

Strong e-commerce and digital growth in India in the long-term, supported by Government's digital initiatives

End-to-End offering to merchants will improve customer stickiness

Strong Business Model; transaction-based profitable revenue model ensures scalability

International expansion to fuel further growth and improve margins

Diversified customer base and verticalized web-services solutions to offer broad scope for growth

Strong core founding team with long-term vision





Investor Relations - Purvesh Parekh purvesh.parekh@ia.ooo +91 9930554588

Visit us at: www.ia.ooo | www.ccavenue.ooo